



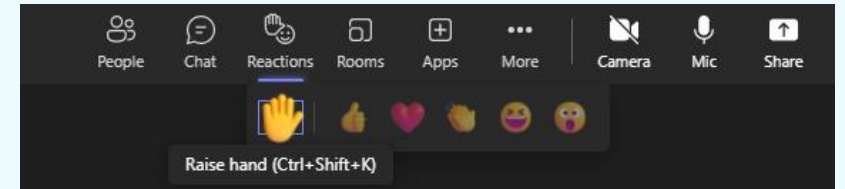
# Using Microsoft 365 as a knowledge platform

Webinar, February 7<sup>th</sup>

[www.gravityunion.com](http://www.gravityunion.com)

# Housekeeping

1. The video **recording** and **slides** will be shared in 1-2 days
2. Use the **chat** for questions, or raise hand to speak
3. Using the arrows under the slides will put you out of sync - use the **Sync** button to get back
4. Captions available under the ellipses (more) menu



# What we're covering

In this session, learn strategies for designing an effective knowledge platform.

Takeaways :

- ✓ The benefits of investing in better knowledge sharing
- ✓ Tips for adopting new knowledge sharing habits and tools
- ✓ Understanding of the knowledge sharing capabilities in Microsoft 365 including search, people profiles and Viva Topics

*Note: The focus of this webinar is strategic; please let us know if there is a technology component you would like to "deep dive" in a future webinar.*



# Jas Shukla

Senior Consultant

- ✓ 10+ years of SharePoint intranet consulting experience
- ✓ 15+ years of UX design, consulting, marketing, and product management experience
- ✓ Previously with Microsoft as a Program Manager in their SharePoint team
- ✓ Collabware Specialist
- ✓ University of Waterloo: Management Science and Human Computer Interaction Options



# Dale Arseneault

Chief Knowledge Officer

- ✓ 20 years experience in knowledge and information management with the Bank of Canada
- ✓ 20 years experience in management consulting, technical consulting, and learning and development
- ✓ Former Advisory Board Member for Conference Board Council for Information and Knowledge Management
- ✓ Participated in numerous international communities and groups on information and knowledge management
- ✓ Business lead for numerous projects including KM, service management, Collabware CLM, Collabspace, SharePoint, digital and business transformation

# About Gravity Union

# Who we are

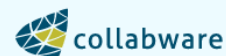
A boutique compliance-inspired services firm helping organization in digital transformation journey



Modern Work

Gold Certified

Collabware Partner



# We're certified as a Great Place to Work!







# Services

SharePoint Microsoft 365 Collabware Collabspace



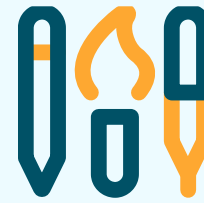
Vision



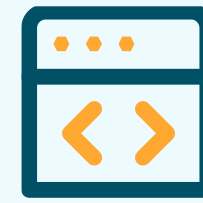
Planning



Strategy



Design



Build



Evolve

# Using M365 as a knowledge platform

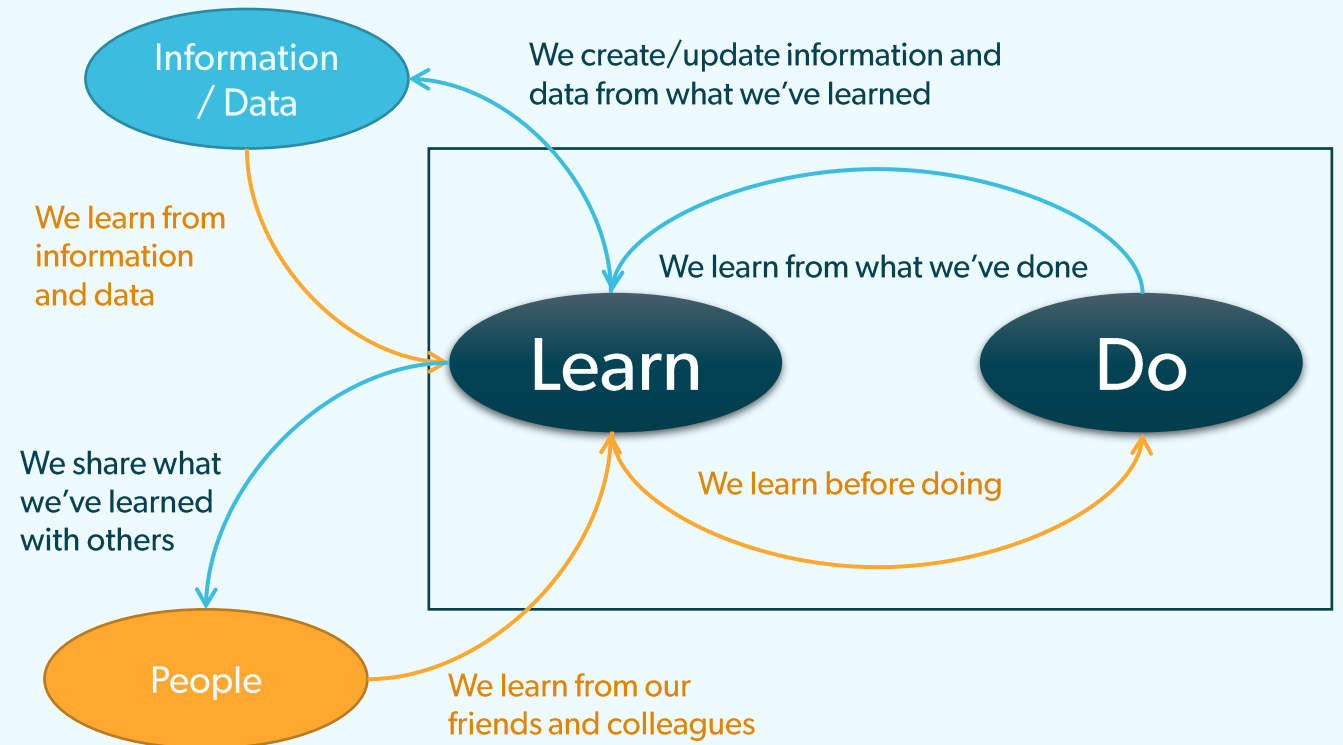
Let's get started!

# Modern Origins of KM

- ✓ 1970s – business thinkers – how to improve productivity and competitive advantage
- ✓ 1990s and 2000s – height of popularity – books, papers, consulting services, benchmarking organizations (APQC), and communities (SIKMLeader’s Forum)
- ✓ KM is still used today as valuable lens in context of modern workplace priorities such as innovation, data and AI, decision intelligence, and working with a hybrid workforce.

# Why do organizations invest in KM?

- ✓ In a simplistic form, knowledge management **removes or reduces barriers for people to learn** from data, information, and each other.
- ✓ In the context of work, the reason for learning is to get the job done.

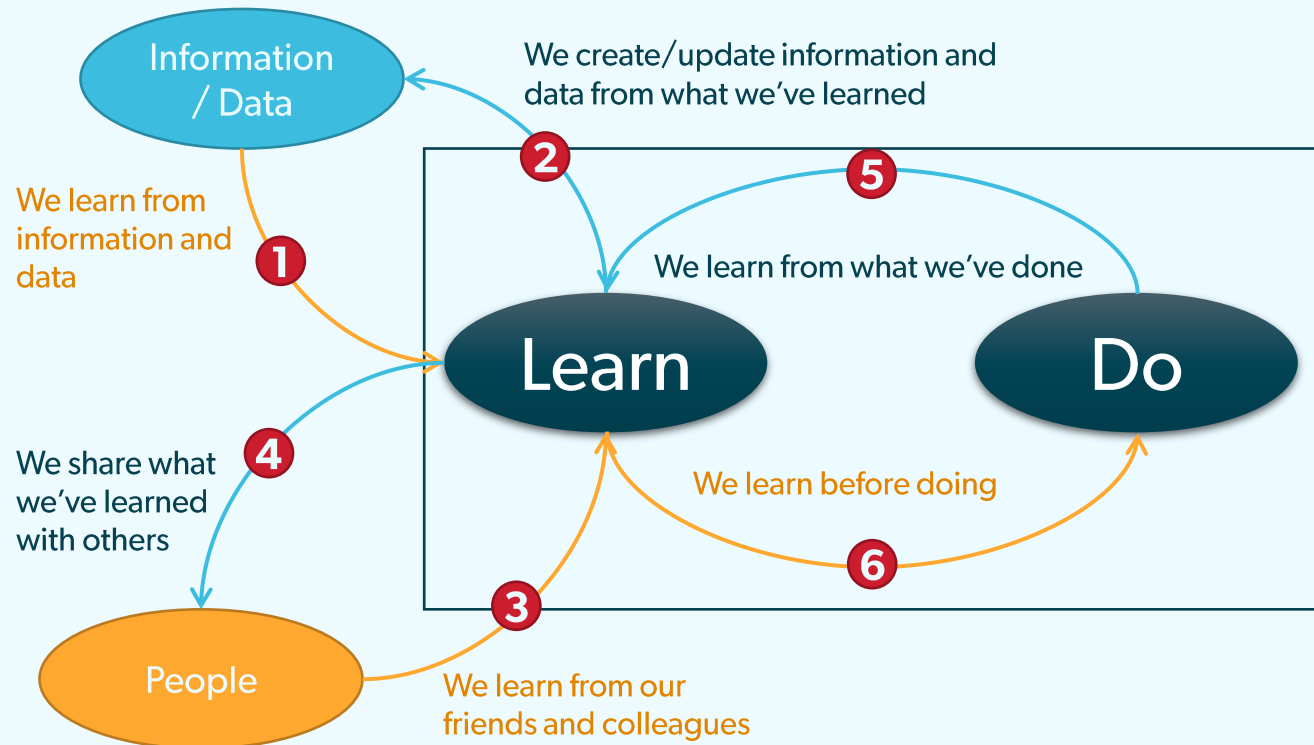


# What is your top knowledge management challenge?

Answer in the poll!

# Knowledge Management Pain Points

Though every organization context is unique and solutions must be localized, common **pain points** exist



# ① We (can't) learn from information and data



- ✓ Don't know where to look
- ✓ There are too many places to look
- ✓ Don't know what's most recent, relevant, quality or "authoritative"
- ✓ Don't know how to find it
- ✓ Don't know that it even exists

## 2 We (can't) create/update information and data from what we've learned



- ✓ Don't know what's worth saving
- ✓ Don't know where to put it
- ✓ Don't know how to describe it
- ✓ It takes too long and is too difficult
- ✓ Don't know if it's important to do or even our "job"



# 3 We (can't) learn from our friends and colleagues



- ✓ Don't know who knows something that can help me
- ✓ Don't know how best to ask for help
- ✓ The person who can be most helpful isn't interested in helping

4

# We (can't) share what we've learned with others



- ✓ Don't know what has value
- ✓ Don't know who needs to know
- ✓ Don't know who is even interested in what we can share
- ✓ Don't know how to share what we've learned

# We (can't) learn from what we've 5 done



- ✓ We don't know how to reflect on and learn from what we experience
- ✓ We don't reflect and learn consistently for a host of reasons

## ⑥ We (can't) learn before doing



- ✓ Too difficult to find relevant information and experts to help
- ✓ Don't know how to best engage with and learn from these resources

# Why invest in KM?

# Reducing Pain Points Has Business Impact

- ✓ Personal productivity
- ✓ Job satisfaction and employee retention
- ✓ Creates a work environment that supports hybrid work
- ✓ Expedited onboarding
- ✓ Organizational performance
- ✓ Risk management
- ✓ Legislative compliance

# An example of quantifying the benefits

## Benefits of Viva Topics (as part of Viva Suite)

**75%**

Improves productivity via a 75% reduction in content and expert discovery effort

**Improved productivity from content & expert discovery**

Before Viva, knowledge workers spend 1 hour per week and frontline workers spend 30 minutes per week on content and expert discovery.

**50%**

Reduces onboarding time-to-full-productivity by 50%.

**Faster Onboarding Process**

The CEO in real estate shared that it could take two to three years to get employees fully ramped and armed with the information to do their job properly. With Viva Topics, employees fully ramped within six to nine months

**\$13.1M**

Improved employee retention over 3 years for average 7000 person organization

**Improved Employee Retention**

CEO shared "We are getting a bump in retention from the shininess of Viva's functionality. People stay with us because they have a better knowledge experience with Topics."

**\$1.8M<sub>/yr</sub>**

Revenue increase from enabling productivity, increased innovation, and faster time-to-market

**Improved business outcomes**

Large CPG company said that Viva Topics helped with cross-team collaboration and learning. This directly increased shared knowledge and knocked down silos, which ultimately improved R&D potential.

[Forrester TEI Viva Sept 2022](#)

# Strategies for Addressing Pain Points



# Strategies for Addressing Pain Points



## Connect People

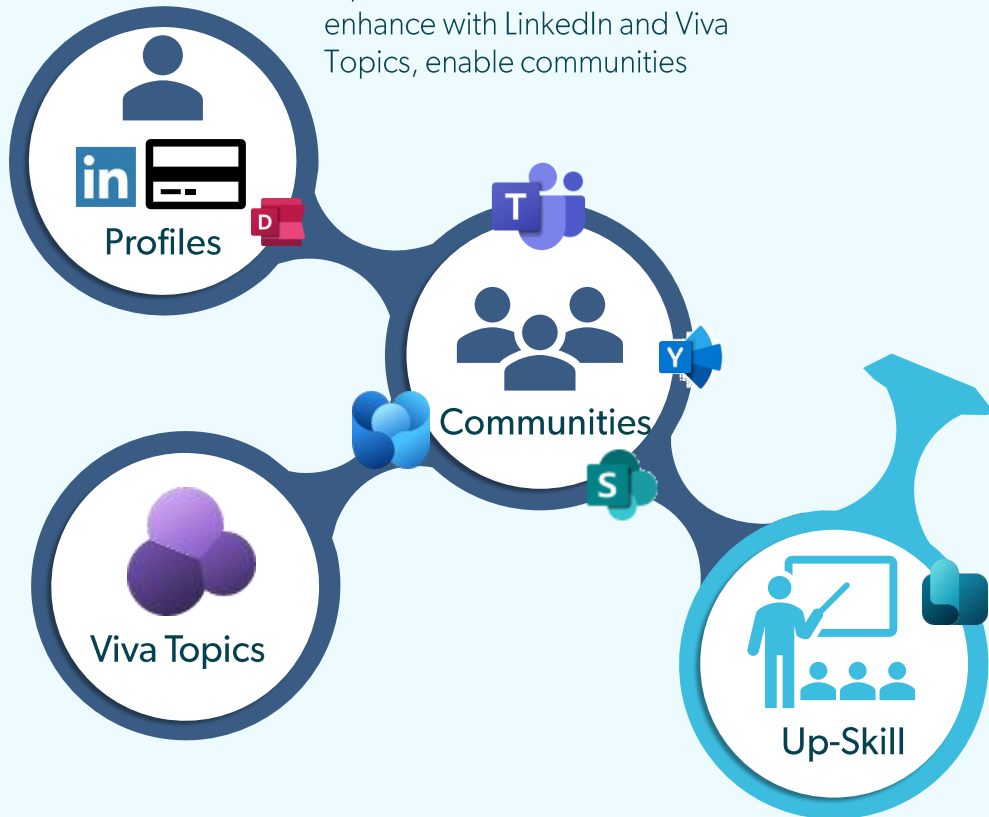
Make it easy to find out who knows what and connect with them:

- Optimize contact cards
- Ensure everyone knows how to access
- Link Microsoft and LinkedIn accounts
- Link to Viva Topics for expertise
- Use Microsoft Delve while available
- Use Teams, SharePoint or Yammer to support community collaboration

# Strategies for Addressing Pain Points

## Connect People

Optimize use of contact cards, enhance with LinkedIn and Viva Topics, enable communities



## Boost Knowledge and Skill

- Viva Learning for access to learning content developed internally or from 3<sup>rd</sup> parties
- Partner with HR to define and validate learning content that supports core skills and competencies, including collaboration and knowledge sharing
- Partner with your library to source quality 3<sup>rd</sup> party learning and information resources
- Continuously curate learning content for quality and relevance
- Target “collections” of learning content to specific communities

# Strategies for Addressing Pain Points

## Connect People

Optimize use of contact cards, enhance with LinkedIn and Viva Topics, enable communities



## Boost Knowledge and Skill

Partner with HR and others to present relevant learning content in Viva Learning

  
Reduce ROT

  
Search

  
Metadata & Architecture

## Manage Content Intentionally

- Store content where it can be accessed and managed rather than siloed repositories
- Adopt an “open access” model to facilitate search and access
- Use thoughtful flat information architecture
- Default and auto-generate metadata wherever possible
- Improve search experiences with features like customized “verticals,” Bookmarks, Q&As, customizable web parts
- Extend search to content repositories using Graph Connectors
- Reduce redundant, obsolete and transitory content using Purview for retention /disposition management
- Use Viva Topics in Microsoft Teams to connect people and content

# Strategies for Addressing Pain Points

## Connect People

Optimize use of contact cards, enhance with LinkedIn and Viva Topics, enable communities

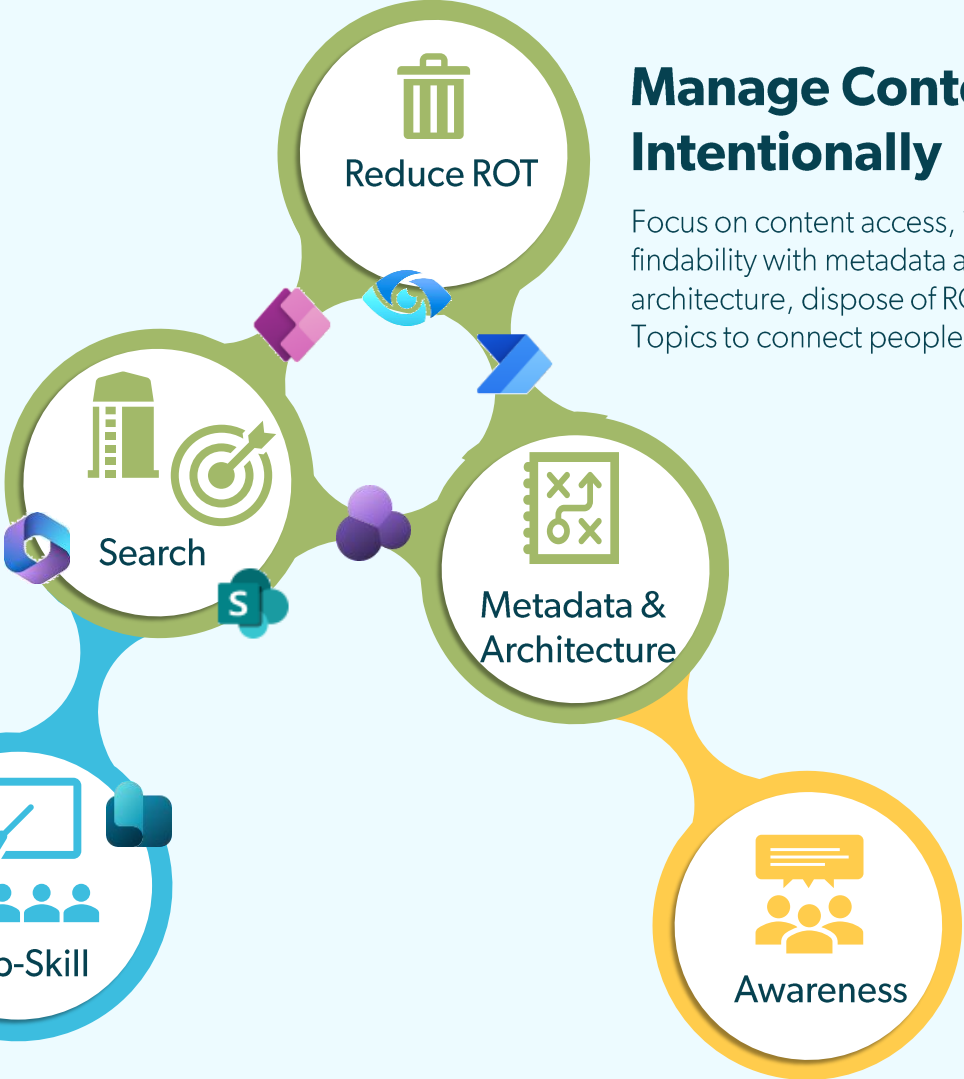


## Boost Knowledge and Skill

Partner with HR and others to present relevant learning content in Viva Learning

## Manage Content Intentionally

Focus on content access, improved findability with metadata and architecture, dispose of ROT, use Viva Topics to connect people and content



## Keep everyone "in the loop"

- Inform everyone about significant changes by publishing a technology evolution roadmap
- Provide a vehicle for regular end-user feedback and input
- Make change management part of the process – help people adapt to ongoing changes

# Strategies for Addressing Pain Points

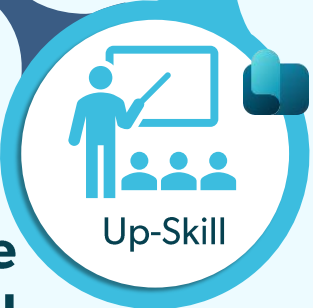
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## Keep Everyone "in the loop"

Publish a technology evolution roadmap, provide a vehicle for end-user feedback and input. Make change management part of the process.

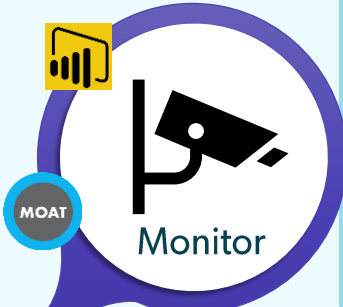
## Manage Content Intentionally

Focus on content access, improved findability with metadata and architecture, dispose of ROT, use Viva Topics to connect people and content



## Monitor and Evolve

- Access the wealth of M365 data to understand content and actions taken
- Use tools like PowerBI and Gravity Union's MOAT to visualize and analyze M365 data
- Use month over month / year over year trend analysis to monitor progress and changes



# Strategies for Addressing Pain Points

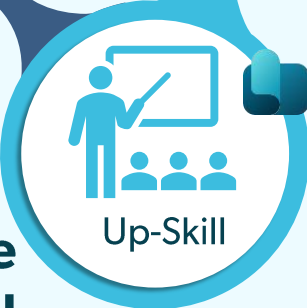
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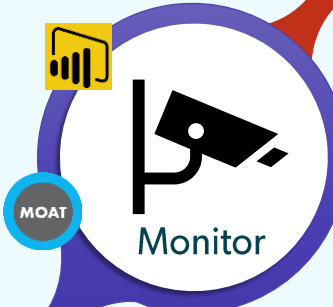
## Keep Everyone "in the loop"

Publish a technology evolution roadmap, provide a vehicle for end-user feedback and input. Make change management part of the process.



## Keep People in Mind

- Staff key roles like metadata specialists and information architects, curators, facilitators for communities
- Provide tools, templates to help people learn from each other
- Consider the power of knowledge leadership for guidance and modelling behaviour



## Monitor and Evolve

Collect, visualize and analyze M365 data to learn, inform future actions, and evolve.

# Strategies for Addressing Pain Points

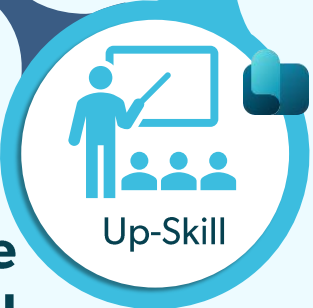
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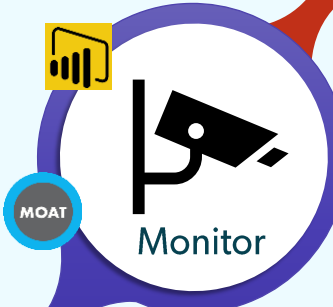
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## Manage Content Intentionally

Focus on content access, improved findability with metadata and architecture, dispose of ROT, use Viva Topics to connect people and content



## Monitor and Evolve

Collect, visualize and analyze M365 data to learn, inform future actions, and evolve



## Keep people in mind

Metadata and IA specialists, curators, facilitators, knowledge leadership, knowledge processes

# Demos



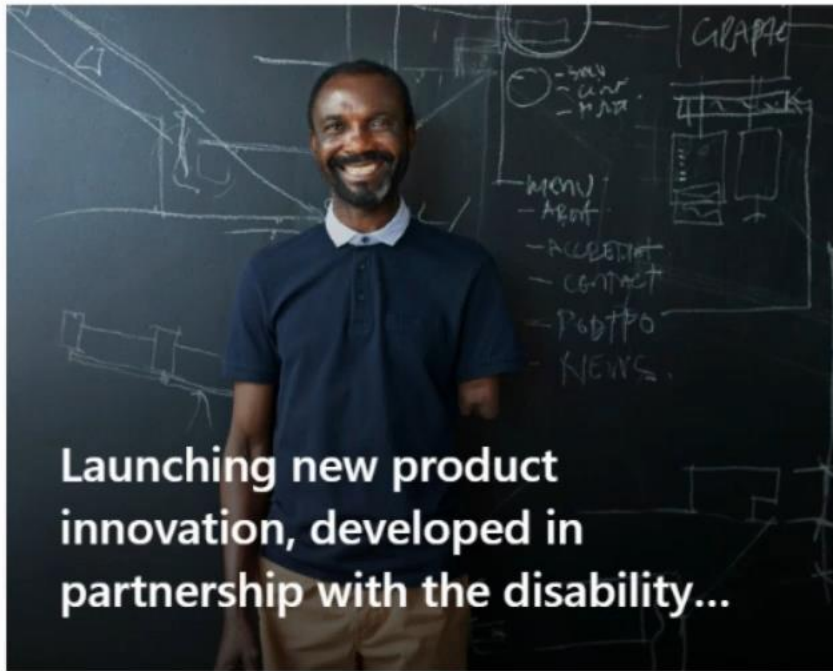
**Connect people**



GRAVITY  
UNION

# Finding “who knows what”

- ✓ People are embedded throughout Microsoft Search
- ✓ Dynamic profile cards with content that is shared to you
- ✓ Connect to external knowledge on LinkedIn



Contoso HQ  
**10:50 AM** Tuesday, 1/10/2023

### Employee updates and resources

What you need to know about Contoso's workplace policies during...

### Dashboard

See all

Time off

**11 days**  
Currently available paid time off

Company feed



Miriam Graham

Director • Sales & Marketing

Send email | Start chat

Overview | Contact | Organization | Files | LinkedIn

Contact information

Email  
miriamg@m365x69363625...

Chat  
miriamg@m365x69363625.o...

Work phone  
+1 858 555 0109

Office location  
131/2103

Job title  
Director

Department  
Sales & Marketing

Show more contact information

Organization

Manager

People reporting to Miriam Graham (9)



Patti Fernandez  
President



Alex Wilber  
Marketing Assistant



Christie Cline  
Buyer



Isaiah Langer  
Sales Rep



Adele Vance  
Retail Manager



+5 others  
Bianca Pisani,  
Cameron White and

Marketing Assistant

AlexW

# Communities

# Connecting through communities

## **Communities:**

Typically, horizontally connected people in an org

Places where people discover what's happening, share news and knowledge, and build relationships

*Examples: PM group, managers @ Contoso, technology champions*

## **Workgroups:**

Typically, task-based or org-structure based

Places where people collaborate on work through chat, meeting virtually and sharing files

*Examples: 2023 marketing strategy, beta product release, finance team*



Reply

December 27, 2022



Jeff Dunbar 2022-12-16 12:25 p.m.

### Deeper SAP Integration for Power Platform

Here's a blog article highlighting some new pre-built apps and flows available for SAP integrations. This was a question I had from a client previously about M365 and SAP and how they integrate (if at all). It leads to a larger question around the future of "integrations". As we move to the cloud the way we integrate 3rd party systems and tools, perhaps is changing. Many companies or even Microsoft themselves are building connectors, power automate actions, prebuilt apps, etc. leveraging open api's. This makes our lives easier in a sense, but can also...

See more



#### Announcing Deeper SAP Integration for the Power Platform

Microsoft's acquisition of Clear Software has led to new functionality for organizations running SAP in Power Apps, Power Automate, and Logic Apps that will enable large-scale adoption of the Power...

powerautomate.microsoft.com



7 replies from Ashley, Charles, Dale, and Jonathan



Reply

January 9, 2023



Jeff Dunbar Monday 3:24 p.m.

### Excels new Automate tab

If you haven't noticed it yet, there is a new Automate tab in excel. You can create scripts or configure and launch Power Automate workflows directly out of your excel file. This adds a lot of potential to automation efficiency. Instead of trigger things out of SharePoint you could trigger them directly out of the file itself.

See more



#### Get more done with Excel and Power Automate!

Excel's new Automate tab allows you to tackle your automation needs quickly using Power Automate. All from within the same tab, you can build Office Scripts and enhance their capabilities using Pow...

powerautomate.microsoft.com



Reply

New conversation

Consolidate Teams chats, SharePoint content and Yammer with tabs





# Lunch & Learns

## What are Lunch & Learns?

Lunch & Learns (L&L) are internal learning sessions hosted by someone on our team. We usually host them starting at 12:15pm Pacific, so that the majority of the team can tune in while having their lunch. We don't have to host them at lunch, but it does help with participation.

You can watch previous recordings and view past presentation PowerPoints here. L&Ls are grouped by the nature of the presentation topic (marketing and brand, people and culture, and technology)

Please follow-up with the presenter if you have any questions.

Do you have a topic you'd like to share with everyone? Contact:



**Mami Parsons**  
Vice President



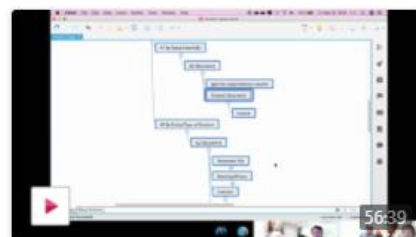
**Jeff Dunbar**  
Digital Transformation Analyst

## Most recent Lunch & Learns



Learning Laboratory  
BA Huddle - AMA (Ask me anything)

**Jas Shukla**  
Edited December 14, 2022



Learning Laboratory  
BA Huddle

**Jeff Dunbar**  
Edited December 13, 2022



Learning Laboratory

**Jeff Dunbar**  
Edited December 13, 2022



Learning Laboratory  
BA Huddle: Changing landscape of M...  
oint as a platform (hosted by Jeff)

**Jeff Dunbar**  
Edited December 13, 2022

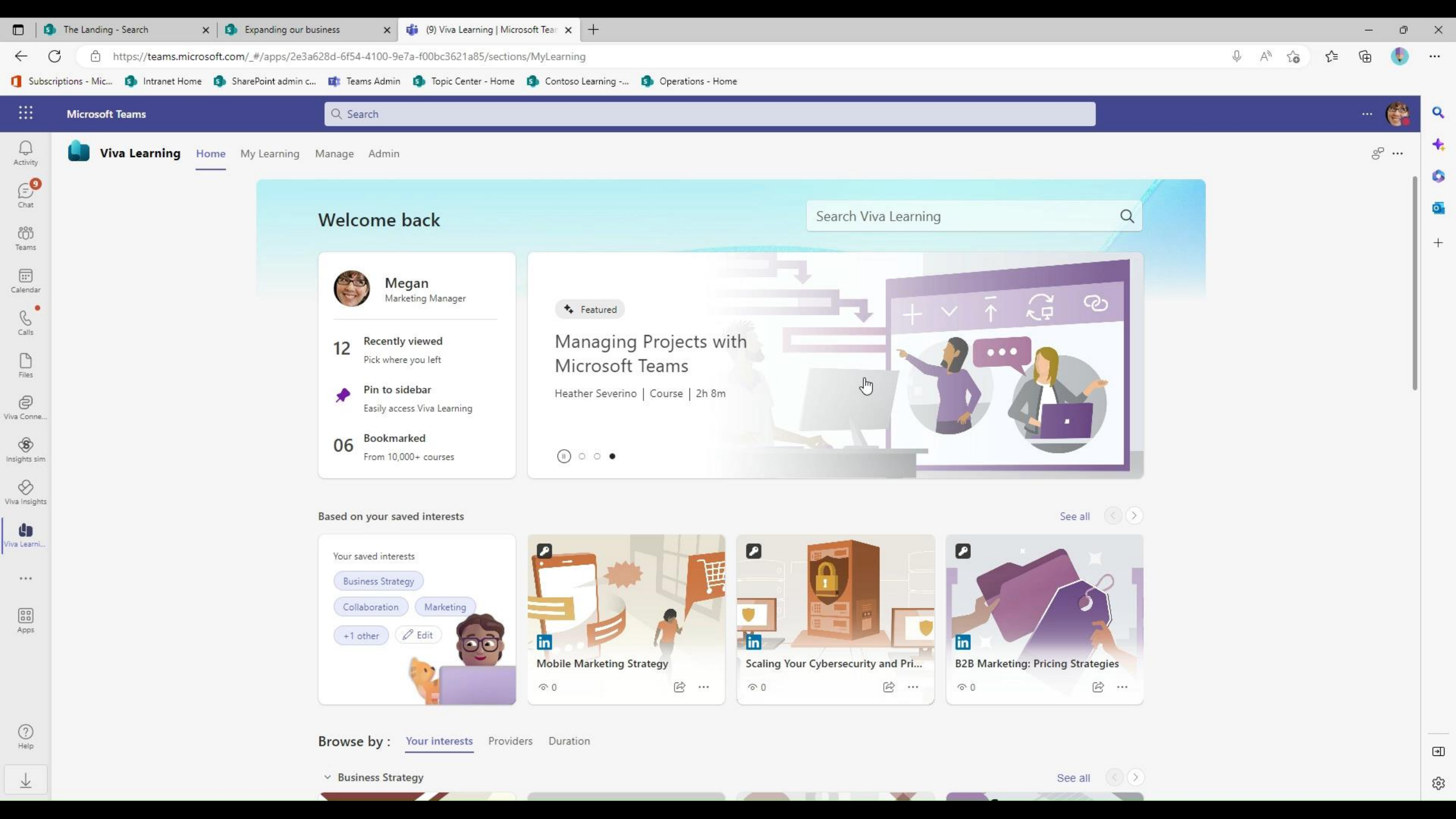
Organize and tag recordings



**Boost knowledge and skill**

# Viva Learning

- ✓ Embed learning into Teams by connecting to 3<sup>rd</sup> party catalogues and SharePoint content
- ✓ With M365 licenses, you get access to **LinkedIn** Learning select free content, Microsoft Learn, Microsoft 365 Training and **content in SharePoint**
- ✓ A Viva license is required to connect to other learning management systems (e.g. SuccessFactors)
- ✓ Is Viva Learning an LMS? Sort of




### Welcome back

Search Viva Learning

 **Megan**  
Marketing Manager

**12** Recently viewed  
Pick where you left

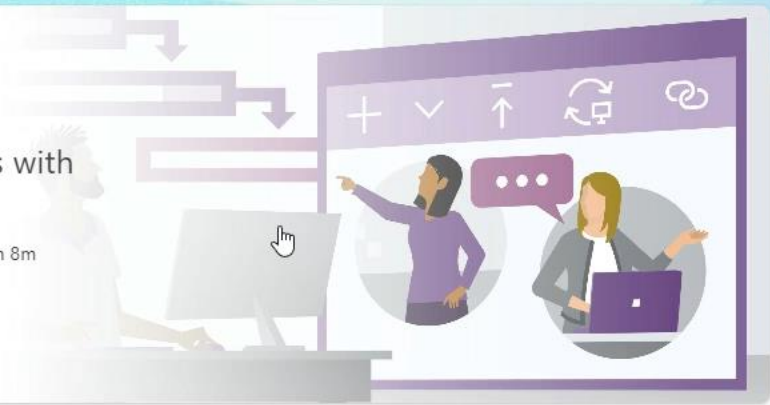
 Pin to sidebar  
Easily access Viva Learning

**06** Bookmarked  
From 10,000+ courses

Featured

## Managing Projects with Microsoft Teams

Heather Severino | Course | 2h 8m




### Based on your saved interests

See all < >

Your saved interests

- Business Strategy
- Collaboration
- Marketing
- +1 other

Edit



  
**Mobile Marketing Strategy**  
0

  
**Scaling Your Cybersecurity and Pri...**  
0

  
**B2B Marketing: Pricing Strategies**  
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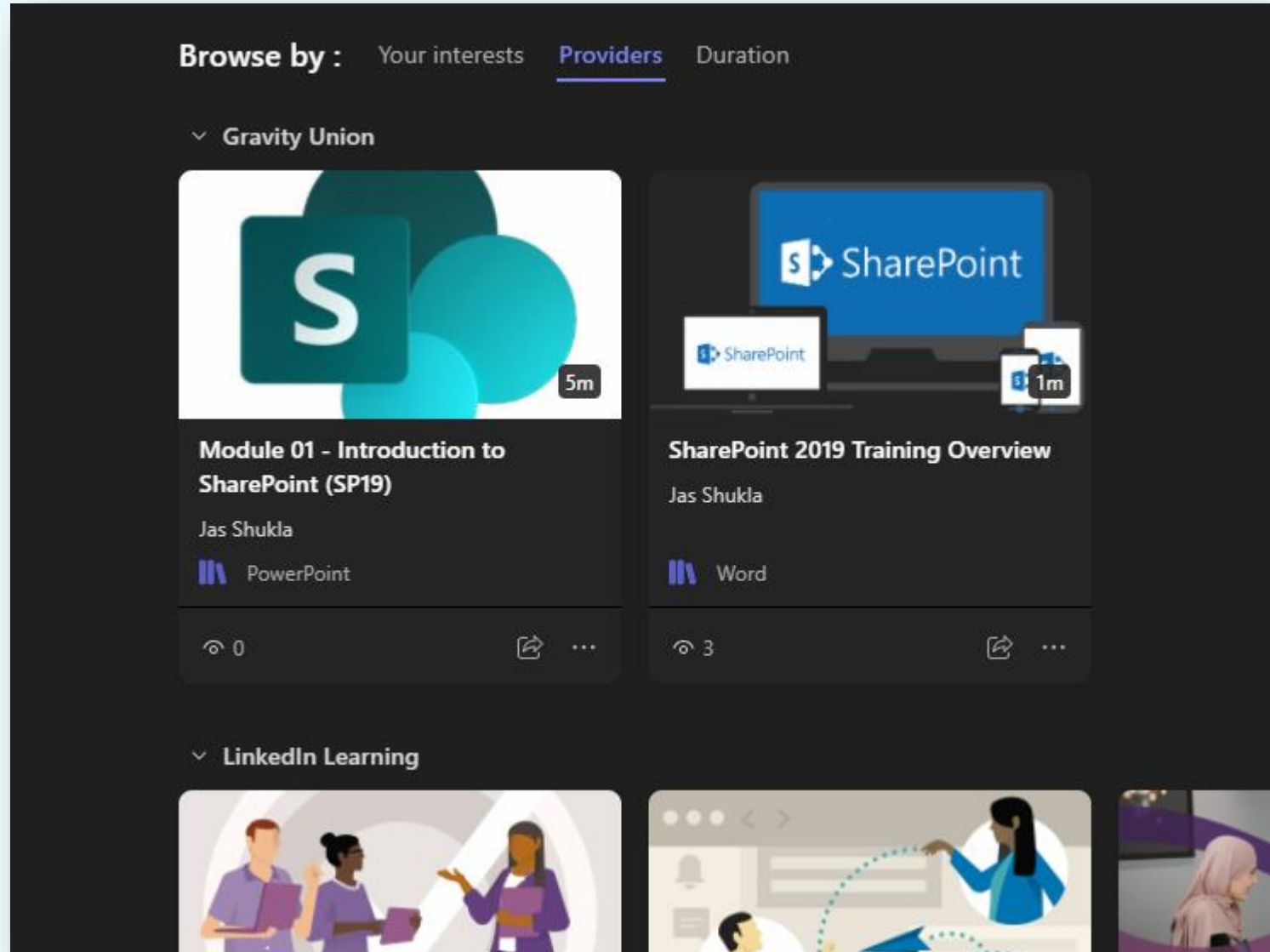
Browse by : Your interests Providers Duration

Business Strategy

See all < >

# Bring content from SharePoint

- ✓ Upload and share SharePoint pages, Streams, files
- ✓ Assign learning curators to make learning content available for their team



# Checklist: connect Viva Learning to SharePoint

- ✓ Choose a main Learning site in your employee portal for the connection
- ✓ Group learning content into folders in a document library (!)
- ✓ Set permissions on each folder to a Microsoft 365 group
- ✓ Point the Viva Learning admin setting to learning site, add items to the list it creates
- ✓ Be patient - wait a day or so for Viva Learning to sync into Teams

Learning App Content Repository ☆		
Title ▾	Folder URL ▾	+ Add colu
Course Catalog	https://m365x69363625.sharepoint.com/:f:/s/Learning/ElkbDeYZzaxAsC4vXfNMaucBjWbrmWvwU1acROHuV6sdWg?e=I994gg	
Learning Labs	https://m365x69363625.sharepoint.com/:f:/s/Learning/EsYGywkul8FHtr21AwMWezwBOZpiQlbp9oPO7g2rlw6Omg?e=USf4mm	

Learn more: <https://learn.microsoft.com/en-us/viva/learning/configure-sharepoint-content-source>

**Manage content  
intentionally**

# Metadata and IA

- ✓ Don't bring your folder structure into SPO!
- ✓ Plan your metadata approach with **Content Types** and the **Term Store**
- ✓ A great user experience means more focus on getting value from information and knowledge

The screenshot shows the SharePoint admin center interface for the Term store. The page title is "SharePoint admin center" and the main heading is "Term store". Below the heading, there is a search bar labeled "Search terms" and a dropdown menu. The main content area is divided into two columns. The left column shows a tree view of the term store structure, starting with "Taxonomy" and "Corporate". Under "Corporate", there are several sub-terms: "Operations", "Customers", "Preferred Suppliers", "Products", "Projects", "Digital Services Initiative", "Granite", "Katahdin", "Project RHO", "SOAR", and "Teams". The "Projects" term is currently selected and highlighted. The right column shows the details for the selected "Corporate" term group. It includes a description field, a "Group Managers" section with an "Edit" link and a "Unique" value of "47decf8", and a "Contributors" section with a user icon.

# Viva Topics

- ✓ “Internal Wikipedia”
- ✓ Generate 1000s of Topics from your organization’s data, securely
- ✓ Suggested drafts of Topics pages created by AI
- ✓ Save time with company wide understanding on “who knows what” and key resources to access
- ✓ Share and reuse #topics across apps, intranet, email, chats
- ✓ Requires a Viva license



Operations

- Home
- Conversations
- Notebook
- Pages
- Digital Services Initiative
- Documents
- Site contents
- Recycle bin
- Edit

Public group Not following 19 members

+ New Send to Promote Page details Immersive Reader Analytics

Published 11/21/2022 Edit



Contoso's Operations team is proud to announce the [Digital Services Initiative](#). This initiative is a brainstorming project to enable all our teams to transform regulatory compliance by gathering the best ideas from every department. We've already piloted it in the Operations team, and we're very pleased with the success.

In addition, we've rolled out this plan as an innovative value-add service to three of our strategic partners. The success of this proof of concept was phenomenal. Now we're planning to expand this project to several of our top regional customers!

---

Like Comment Save for later

# Digital Services Initiative

Alternate name: DSI

The Digital Services Initiative, abbreviated as DSI, is a brainstorming project to enable all our projects to transform regulatory compliance by gathering the best ideas from every department.

Initiative

Sources

## Pinned people



Lee Gu  
Director

## Suggested people



Isaiah Langer  
Contributed to resources



Joni Sherman  
Contributed to resources



Megan Bowen  
Contributed to resources



Alex Wilber  
Contributed to resources

## Pinned files and pages

Name	Language	Modified	Modified by	Pinned by	View count
Digital Services Initiative Overview Contoso > ... > Projects > Digital Services Initiative	English	April 29, 2022	Megan Bowen	Megan Bowen	

## Suggested files and pages

Name	Language	Modified	Modified by	Activity	View count
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Starts to build an understanding of who knows what



## Digital Services Initiative

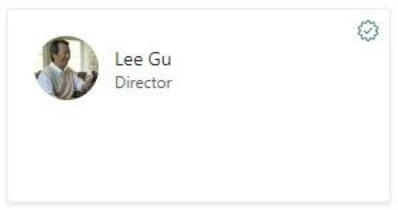
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Contributed to resources









Megan Bowen  
Contributed to resources

Page details Multilingual Published 12/6/2022 Edit

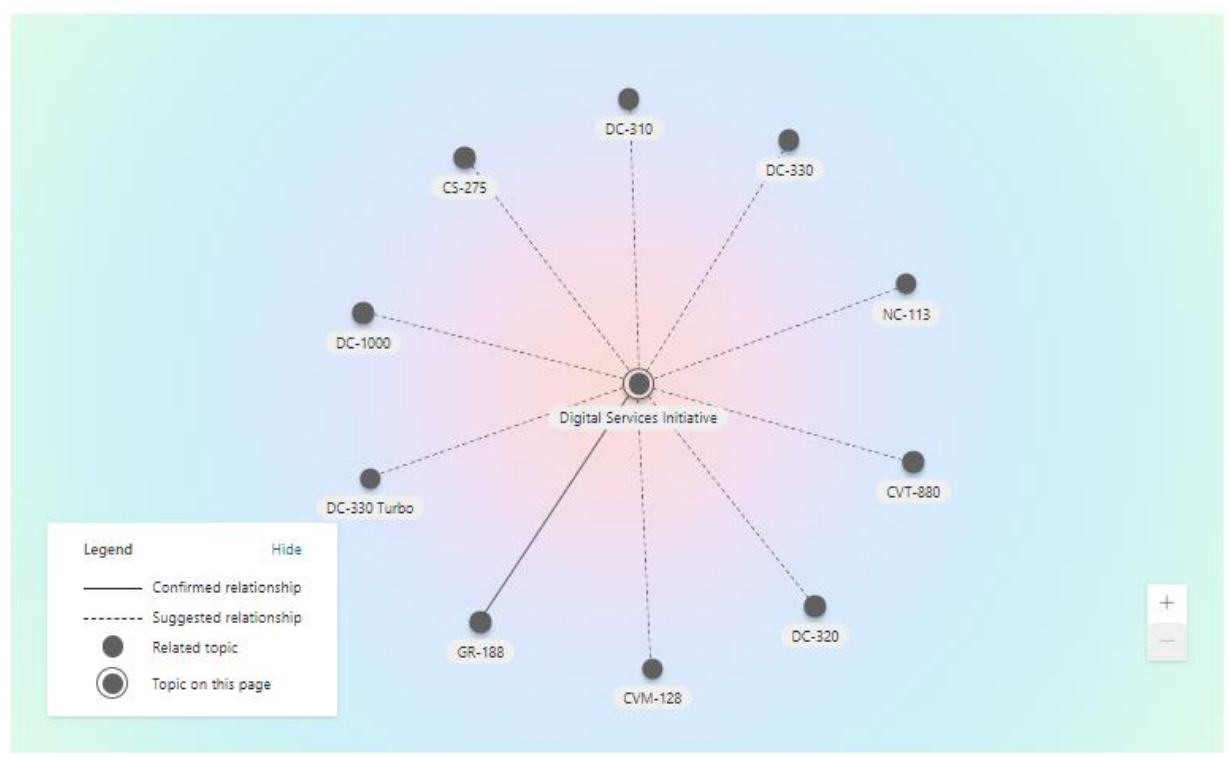
 Digital Services Initiative Datasheet SalesAndMarketing > ... > Digital Services Initiative	English	October 20, 20...	Megan Bowen	Topic mentioned 4 times
 Digital Services Initiative Milestones operations > ... > Digital Services Initiative	English	September 26, ...	Joni Sherman	Topic mentioned once in this file

See more

### Suggested sites

 <b>Operations</b> Suggested based on resources	 <b>Contoso</b> Suggested based on resources	 <b>Sales and Marketing</b> Suggested based on resources
 <b>U.S. Sales</b> Suggested based on resources	 <b>Contoso Team</b> Suggested based on resources	 <b>Leadership Team</b> Suggested based on resources

### Related topics





- All
- Files
- Sites
- People
- News
- Images
- Power BI
- Learning



Filters File type ▾ Last modified ▾

## Digital Services Initiative



Alternate name: DSI

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### People (5)

- 
**Lee Gu**  
 Contributed to resources
- 
**Isaiah Langer**  
 Contributed to resources

### Resources (10+)

- 
 Digital Services Initiative O...  
**Megan Bowen** modified on Apr...
- 
 Operations  
 Suggested based on resources

### Related topics (10+)

- GR-188
- DC-310
- DC-320

Viva Topics connected **Isaiah Langer** to this topic. Does that seem right? [Yes](#) [No](#)



# Discover topics throughout M365

## Outlook

The screenshot shows an Outlook email composition window. At the top, there is a 'Send' button with a dropdown arrow. Below it are 'To' and 'Cc' fields. The subject line is labeled 'Add a subject'. The body of the email starts with '#di|'. A dropdown menu is open, showing a list of topics under the heading 'Topics'. The first item is 'Digital Services Initiative' with a description: 'The Digital Services Initiative, abbreviated as DSI, is a br...'. Other items include 'Digital Services Plan', 'Digital Printer Services Bundle', 'M8 Digital Printer', 'Contoso Digital Initiative' (with description 'The Contoso Digital Initiative is a long-running project ...'), and 'Learn about Viva Topics'.

## Teams

The screenshot shows a Microsoft Teams chat interface. A message from 2:27 PM says 'Here's the info on the #Digital Services Initiative'. A Viva Topics card is displayed over the chat. The card has a purple header with the Viva Topics logo and the text 'Digital Services Initiative'. Below the header is a 'View details' link. The main content of the card includes the text 'Alternate name DSI' and a paragraph: 'The Digital Services Initiative, abbreviated as DSI, is a brainstorming project to enable all our projects to transform regulatory compliance by gathering the best ideas fro...'. A 'More' link is at the bottom of the paragraph. Below the main content is a section titled 'People (5) >' which lists two people: 'Lee Gu' (Director, Contributed to resources) and 'Joni Sherman' (Paralegal, Contributed to resources).

# Topic Center



## Topic Center

- Home
- Documents
- Pages
- Site contents
- Get started
- Manage topics
- Edit

☆ Not following Share

+ New Page details

Published

### We've listed you on these topics. Did we get it right?

Find the reasons you're listed in the topic summaries. Stay listed so you can share your knowledge on the topic. [Learn more about topics.](#)

Suggested topic  
**DC-320**  
You contributed to resources

Alternate name: DC 320  
The DC-320 is an industrial application that will help analysts scale efficiency while rightsizing risk.  
From [Notes on DC-320.docx](#)

Do you want to be listed on this topic?

Suggested topic  
**Relecloud**  
You contributed to resources

We'll show a description here once it is available.

Do you want to be listed on this topic?

Suggested topic  
**Lucerne**  
You contributed to resources

We'll show a description here once it is available.

Do you want to be listed on this topic?

Suggested topic  
**Western Sales**  
You contributed to resources

We'll show a description here once it is available.

Do you want to be listed on this topic?



### Confirmed connections

You or someone else confirmed you should be listed on these topics. See everyone who's listed and more on each topic page. The most recently modified topics you're connected to are shown first.

**Northwind**  
You confirmed you're connected



# Viva Topics – common scenarios



Improve access to project/product knowledge  
Manage a product or service portfolio



Job/role onboarding  
Informal, or in-context training



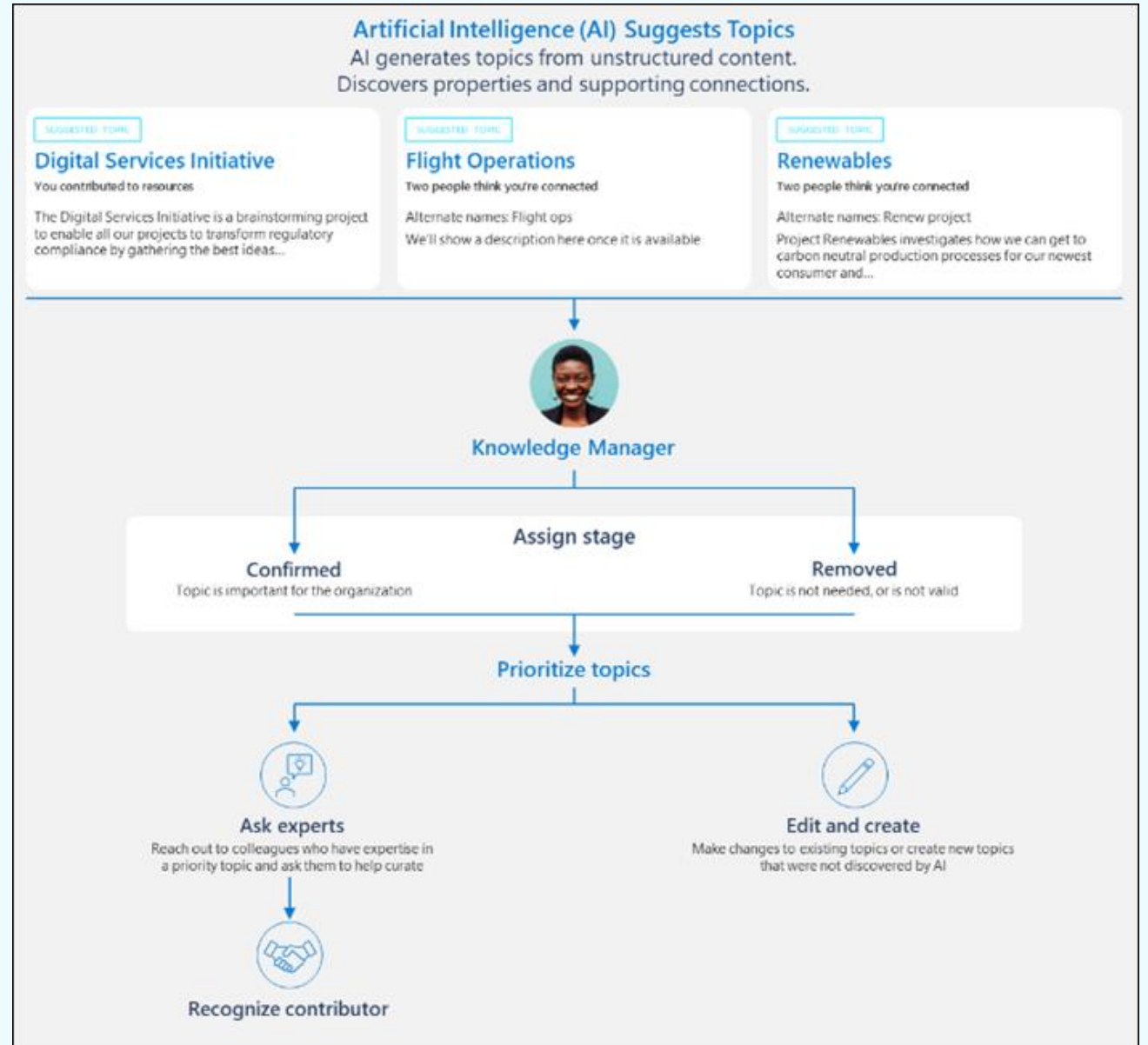
Expertise identification  
Customer issues and associated expertise  
Sales enablement through accessing latest content



Make tacit knowledge explicit  
Competitive intelligence for innovation



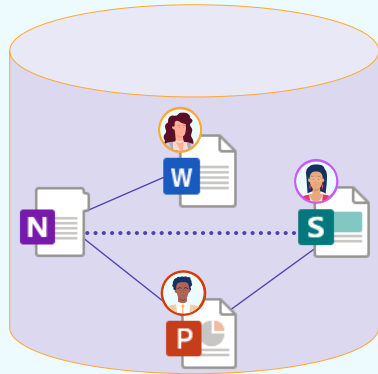
# Involve knowledge curators / managers



# Build a knowledge base over time

1

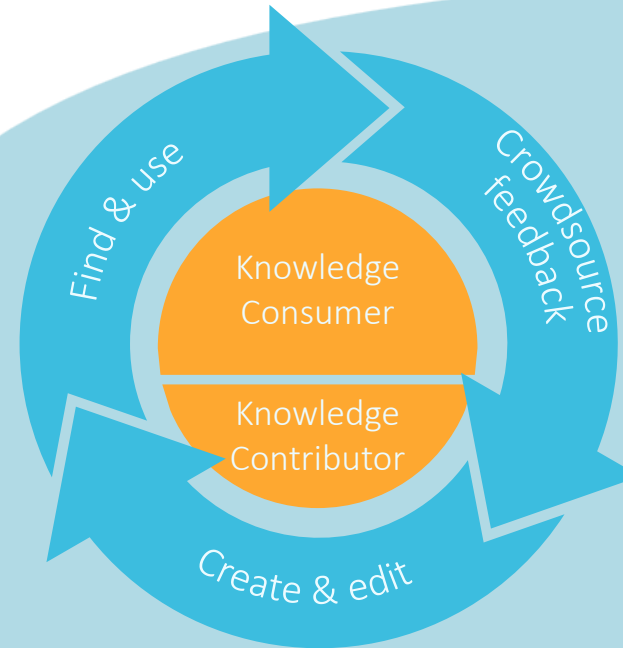
**Bootstrap your organization's knowledge base** by using the artificial intelligence in Viva Topics on your data



**Provide immediate value** for users by assembling the organizational knowledge base with AI suggested topics

2

**Build knowledge networks** that bring together groups of interconnected contributors and consumers



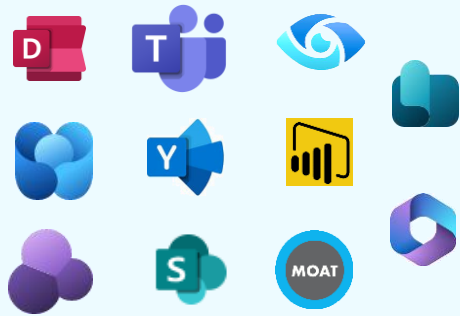
**Increase the value** of Viva Topics by activating more experts to contribute their knowledge

Time

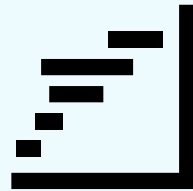
Value

# Next steps/summary

# Microsoft 365 Can Be Used as a Knowledge Platform



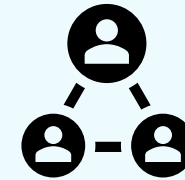
Technology



Thoughtfully Implemented



User and Learning Centric

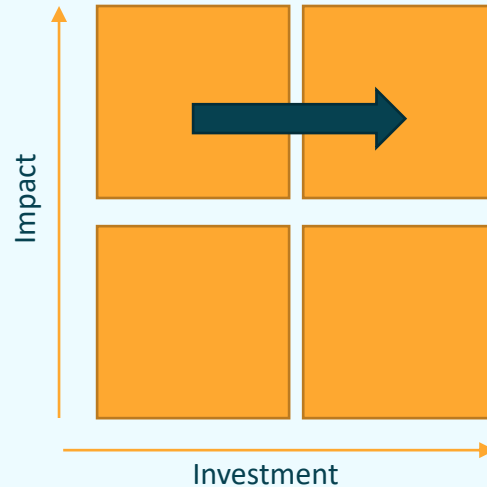


Supported by Important Roles and key internal partnerships



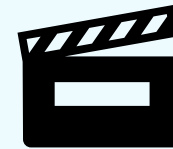
Yields Business Results

# Take a knowledge and learning based approach

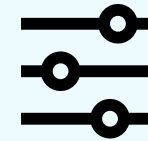


Uncover “pain points” and opportunities SPECIFIC to your organization

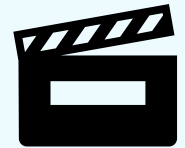
Order your actions



Act and reflect on experience, share successes



Make changes based on lessons learned



Take next action, rinse and repeat

# Questions?

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